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DIRECTOR OF CENTRAL INTELLIGENCE  
**Economic Intelligence Committee**

2 August 1982

MEMORANDUM FOR: Executive Secretary  
National Foreign Intelligence Board

FROM :   
Chairman

SUBJECT : Use of Contract Employees

REFERENCE : Memorandum from EA/DDCI to D/ICS,  
23 July 1982

1. By charter (DCID 3/1), membership on the Economic Intelligence Committee (EIC) is limited to representatives of the CIA and the other departments and agencies comprising the Intelligence Community. Thus, the problem in question is not applicable to the EIC.

2. As a matter of general principle, I think the DDCI's reservations about allowing contract employees to sit on DCI committees are well taken. An analogous problem also occurs when contractors who have other contractual ties with CIA or members of the Community sit on these committees. In both cases--and despite the best intentions of all parties concerned--the cause of disinterested and independent judgment sometimes suffers, at least cosmetically. On the other hand, however, these committees need to benefit from the thinking of the best minds available on any relevant topic, irrespective of the organizational affiliation of the thinkers. Accordingly, I would favor a membership policy that avoided conflict of interest situations but allowed case by case exceptions where expertise was resident only in a very limited number of individuals or institutions.

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